# **Desired Community Condition(s)**

Residents have safe and affordable transportation options that meet the public's needs.

# **Program Strategy: AVIATION OPERATIONS**

11501

Maintain efficient operations at Albuquerque International Sunport and Double Eagle II Airport to provide for a safe and satisfying passenger travel experience.

# Department: AVIATION

### Service Activities

Administration and Finance

**Public Affairs** 

Planning and Development of Airport Capital Projects

Airfield Maintenance, Road Maintenance, Snow Removal Emergency, Landscaping Maintenance

Double Eagle II

**Airport Operations** 

**Building Maintenance** 

Leased Building Maintenance

Janitorial/Cleaning

Parking Structure Maintenance

Rental Car Facility

Airport Police

# Strategy Purpose and Description

This strategy will provide the administration, operation, maintenance and security of all airport facilities for a safe and satisfying passenger travel experience. The customers for this strategy include the traveling public, airlines and other airport tenants.

# Changes and Key Initiatives

Begin construction of the expanded passenger screening facility to comply with TSA Security Directives.

Continue implementation of a noise monitoring program. Compile and publish data from newly established monitoring sites. Enhance the Noise Abatement section of the Aviation Department web site in order to publish noise monitoring summary data.

Begin construction of the new Fuel Farm facilities.

Continue to review and update the five year Capital Improvement Program to refine Projects and Funding Sources.

Implement Water Conservation Plan Strategy to include re-landscaping of Girard and Sunport.

Remodel and upgrade restroom facilities.

Design and begin construction of the existing Terminal Optimization Projects.

# **Priority Objectives**

Fiscal Year Priority Objectives

2005 OBJECTIVE 9. Complete the project to expand security checkpoints at the Sunport by September, 2005.

OBJECTIVE 10. Complete the Sunport Beautification Project by the end of the second quarter, FY/05.

Input Measure (\$000's)

2001 611 611 AVIATON OPERATING 20,539

**FUND** 

2002 611 611 AVIATON OPERATING 21,346

FUND

2003	611	611 AVIATON OPERATING FUND	20,216
2004	611	611 AVIATON OPERATING FUND	22,206
2005	611	611 AVIATON OPERATING FUND	23,544

Strategy Outcome	Measure	Year	Project	Mid Year	Actual	Notes
Travel is safe;	# of reports for crimes against persons	2001	20		23	
		2002	30	19	29	
		2003	50	11	21	
		2004	20	8	26	
		2005	20			

Strategy Outcome	Measure	Year	Project	Mid Year	Actual	Notes
Travel is safe-	# of reports for crimes against property	2001	100		225	
		2002	210	87	139	
		2003	130	76	150	
		2004	125	53	132	
		2005	125			

Strategy Outcome	Measure	Year	Project	Mid Year	Actual	Notes
Travel is safe.	# of airside incidents requiring emergency response	2003	1		0	

# of airside incidents requiring emergency response	2004	1	0
# of airside incidents requiring emergency response	2005	0	

Strategy Outcome	Measure	Year	Project	Mid Year	Actual	Notes
,	ī	2004				

Parent Program Strategy: AVIATION OPERATIONS

Department: AVIATION

# Service Activity: Administration and Finance

1111000

### Service Activity Purpose and Description

The Administration and Finance Division of the Aviation Dept is responsible for providing the following:

#### Director's Office:

This includes the Director and his Administrative Assistant. The Director provides the overall policy direction and supervision of the Department and represents the Department with the City Administration, City Council, Airport Advisory Board and the general public.

#### Fiscal Section:

This includes the Accounts Payable, Accounts Receivable, Payroll, Purchasing and Operating Budget preparation and monitoring functions of the Department.

#### Property Section:

Provides the development, management, and monitoring of all airport contract agreements and leases (over 230) and acts as the liaison with airport tenants and contractors.

#### Internal Audit:

Provides the independent review of airport contract compliance, revenue collection, and departmental internal controls.

#### Rates & Charges, and CIP Program:

Provide the expertise to develop the appropriate rates and charges calculations and adjustments per the airline agreements; develop and manage the Department's capital program and develop financing strategies to include airport equity and revenue bonds, FAA grants and Passenger Facility Charges (PFC).

#### Human Resources:

Includes the processing of all departmental personnel actions, background checks and coordinating personnel training. Assist Department managers in the disciplinary process and grievance procedures.

# Changes and Key Initiatives

Begin discussions and preparation for airline lease negotiations.

Coordinate, review and update the five year Capital Improvement Program to refine projects and funding

Establish an airport system policy plan.

### Input Measure (\$000's)

2002	611	611 AVIATON OPERATING FUND	2,528
2003	611	611 AVIATON OPERATING FUND	2,519
2004	611	611 AVIATON OPERATING FUND	2,453
2005	611	611 AVIATON OPERATING FUND	2,513

### Strategic Accomplishments

- -Prepared and submitted the "Supplement to Mayor's Budget", covering all aspects of Aviation Dept finances.
- -Completed Rates & Charges Model in June for Airline Affairs Committee meeting.

Initiated the second Passenger Facility Charge (PFC) Program to reimburse capital projects.

Completed implementation of the new lease management and billing system.

Held annual meeting of the rental car industry to discuss the budget, strategic planning and rates for the next fiscal year.

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# of contracts administered Contracts and leases represent all revenue-generation activities of the Sunport.	2001			231	
	2002	265		236	228 Revenue producing leases and agreements
	2003	232		232	226 are revenue producing leases and agreements.
	2004	226	226	218	
	2005	220			
Output Measures	Year	Projected	Mid-Year	Actual	Notes
Increase rented sq.ft. of Retail space in terminal building by: approval of tenant improvement plans and coordination of completion of tenant improvements and full implementation of the new Retail Program.	2003	+3940sf			Increase sq ft of rented retail space by 3,940.
	2004	+3940sf		Complete	Increase sq ft of rented retail space by 3,940.
Quality Measures	Year	Projected	Mid-Year	Actual	Notes
Average rating of Sunport tenants concerning performance of the Aviation Dept, in general.	2001			4.3 of 5	Projected: rating of 4.3 or better on same scale
	2002	see notes	Pending		Projected: rating of 4.3 or better on same scale
	2003	see notes			Projected: rating of 4.3 or better on same scale
	2004	see notes			A new survey will be developed in late FY05.
	2005	see notes			
Quality Measures	Year	Projected	Mid-Year	Actual	Notes
Calculate Rates & Charges Model accurately so that year-end adjustment is within plus or minus 1% of total airline revenues generated through rates and charges.	2001			+1.1%	Projection: Year-end adjustment within plus or minus 1% of total billings.
	2002	see notes	NA(yr-end)	<0.1%	Projection: Year-end adjustment within plus or minus 1% of total billings.
Calculate Rates & Charges Model accurately so that year-end adjustment is within plus or minus 2% of total airline revenues generated through rates and charges.	2003	see notes		Goal achieved: < 2%	Projection: Year-end adjustment within plus or minus 2% of total billings.
	2004	see notes			Awaiting audited financial statements. Projection: Year-end adjustment within plus or minus 2% of total billings.

Parent Program Strategy: AVIATION OPERATIONS

Department: AVIATION

Service Activity: Public Affairs 1117000

# Service Activity Purpose and Description

Provide public information, act as liaison to the news media, neighborhood associations, general public, the military, to the City Administration and all other interested parties; participate in community relations activities.

This office coordinates the Aviation Department newsletter, the department web site, and all press releases and publications.

# Changes and Key Initiatives

Continued involvement as the public information contact for the long-term enhancement program for the airport (masterplan and related efforts) and for new airport security requirements.

Enhance the Noise Abatement section of the Aviation Department web site in order to publish noise monitoring summary data.

# Input Measure (\$000's)

2002	611	611 AVIATON OPERATING FUND	181
2003	611	611 AVIATON OPERATING FUND	123
2004	611	611 AVIATON OPERATING FUND	149
2005	611	611 AVIATON OPERATING FUND	156

### Strategic Accomplishments

Publish one general aviation information fact sheet.

Output Measures	Year	Projected	Mid-Year	Actual	Notes
# of Sunport Serenades	2001			90	
	2002	90	58	90	
	2003	90		99	
	2004	90	34	76	
	2005	70			
Output Measures	Year	Projected	Mid-Year	Actual	Notes
Arrange and coordinate public open house presentations concerning the airport masterplan.	2001			3	Projection: Coordinate 3 public open house presentations.
	2002	see notes	2	3	Projection: Coordinate 3 public open house presentations.
Arrange and coordinate public open house presentations concerning the airport masterplans for Sunport and for Double Eagle II Airport.	2003	3		3	Projection: Double Eagle II Airport Masterplan approved June 2003.
	2004	see notes		Complete	Projection: Sunport Masterplan to Council for approval 2003.

Output Measures	Year	Projected	Mid-Year	Actual	Notes
Publish community newsletter	2001			4	published quarterly
	2002	see notes	2		published quarterly
Publish community newsletter	2003	4/yr		4/yr	published quarterly
	2004	4/yr	4/yr	4/yr	published quarterly. Established a new format.
	2005	4/yr			
Quality Measures	Year	Projected	Mid-Year	Actual	Notes
Number of favorable/positive stories in print and broadcast media.	2001			41	
	2002	>30	33	40	
Number of favorable/positive stories in print and broadcast media.	2003	>30		>35	Achieve over 30 favorable/positive stories in print or broadcast media.
	2004	>40	>35	38	Achieve over 40 favorable/positive stories in print or broadcast media.
	2005	>40			

Parent Program Strategy: AVIATION OPERATIONS

Department: AVIATION

# Service Activity: Planning and Development of Airport Capital Projects

1118000

### Service Activity Purpose and Description

The Planning and Development Division of Aviation is responsible for providing the following:

Airport Planning This includes all Master Planning, coordination with City Planning, Environmental Assessments and Impact Statements, as well and Land Use Planning for the airport.

Projects Design This includes all new project development as well as the refurbishment and reconstruction of existing airport facilities

Project Construction Manages the contractors and consultants during project construction.

Information Management Manages the storage and distribution of information documents to include web site development, graphic reproduction, plans and specification storage and reproduction, infrastructure mapping, property and lease mapping and exhibits, and GIS development and information.

Airport Environmental Manages the airport environmental plan to include storm water regulations, air quality, hazardous materials, landfill management, and underground storage tanks.

Airport Real Property Manages the airport property to include easement acquisition, property appraisals, and real property acquisition or disposals.

Primary Customers of Planning and Development Planning and Development works with other Aviation divisions, other City departments, various airport consultants, contractors, airport tenants to include the airlines, and the FAA and other Federal and State agencies.

Customer Conditions Planning and development is able to meet the needs of the existing demands for services from its customers. As airport growth continues the main focus of planning and development will be to keep up with the increased demand and workload caused by the ever changing airport, regulatory, business, and financial environment.

### Changes and Key Initiatives

In Addition to the Master Plan Updates at these airports, work will continue on environmental studies that will allow for the implementation of the Master Plan Projects. Major projects will include the reconfiguration of the Security Checkpoint, the construction of a consolidated fuel farm at ABQ, along with the associated road changes necessary at ABQ. At DE II airport, a major program to provide infrastructure improvements will be substantially completed.

# Input Measure (\$000's)

2002	611	611 AVIATON OPERATING FUND	283
2003	611	611 AVIATON OPERATING FUND	364
2004	611	611 AVIATON OPERATING FUND	502
2005	611	611 AVIATON OPERATING FUND	498

### Strategic Accomplishments

Substantially completed the Alternative Fueling Station. Reconstructed the Albuquerque International Sunport commercial lane. Repairs to Runway 8-26 and Taxiway A&B completed. Completed the DEII water, sewer, telephone conduit and power extension to the Aerospace Technology Park. Continued projects related to Eclipse Aviation ABQ Development.

Output Measures	Year	Projected	Mid-Year	Actual	Notes
Planning and Development will measure output by the total dollars of construction.	2001			\$23.2 mm	Projected: For FY02 a total of \$29 million is anticipated.
	2002	see notes	\$4.45mm	7.0mm	Projected: For FY02 a total of \$29 million is anticipated. Fund 615 shows \$4.45 million in expenditures thru Jan 1, 2002.
Planning and Development will measure output by the total dollars of construction.	2003	19.7mm		8.7mm	Projected: For FY03, capital projects are being re-prioritized vis-a-vis the effects of Sept. 11. Forecast of capital expenditures for FY03: \$19.7 million.

2004 15mm 1,373,182 9.8 mm

2005 15mm

Quality Measures	Year	Projected	Mid-Year	Actual	Notes
Develop community consensus for Master Plans at ABQ and DEII	2001			In process	Seek formal approval through EPC, City Council, FAA, etc.
	2002	see notes	In process		Seek formal approval through EPC, City Council, FAA, etc.
	2003	see notes		Complete by Council	Seek formal approval through EPC, City Council, FAA, etc.
	2004	see notes		Complete by FAA	Seek formal approval through EPC, City Council, FAA, etc.

Parent Program Strategy: AVIATION OPERATIONS

Department: AVIATION

Service Activity: Airfield Maintenance, Road Maintenance, Snow Removal Emergency, Landscaping Maintenance

1121000

### Service Activity Purpose and Description

Maintain the Albuquerque International Sunport airside functions for all military aircraft, general aviation and air carriers, which includes roads, ramps, runways, signage, lighting, markings, road network around airfield, surface condition monitoring systems, and AOA fences in compliance with FAA 139 standards.

Fund the lighting for airport roads, parking areas and facilities.

Respond to major weather events (snow removal) or other emergency events.

Fund the costs of water used for landscape maintenance at the Airport.

Our primary customers are the General Public, the FAA, and the Airlines. All three require a safe and efficient airfield for flight operations. Runways, taxiways, electircal lighting systems and runways/taxiway markings are maintained in accordance with FAA rules and regulations.

### Changes and Key Initiatives

Continue the surface-sealing project to extend the life of the terminal ramp/taxiways asphalt and concrete.

Runway rubber removal is scheduled for FY05.

Install the EJ Ward VIT System to Aviation Fuel Pumps/Vehicles Fleet.

ALCS System upgrade to Siemens Full Generation III for airfield lighting system at the north and south electrical vault and the control tower.

### Input Measure (\$000's)

2002	611	611 AVIATON OPERATING FUND	3,059
2003	611	611 AVIATON OPERATING FUND	2,116
2004	611	611 AVIATON OPERATING FUND	2,394
2005	611	611 AVIATON OPERATING FUND	2,703

### Strategic Accomplishments

To pass the annual FAA certification inspection. There are 20 sub-sections and a total of 75 itmes inspected; inspection based on a pass/fail requirement system.

Output Measures	Year	Projected	Mid-Year	Actual	Notes
# of operations to remove rubber from runways	2001			2	
	2002	2		2	2 per year.
	2003	2/yr		2/yr	2 per year.
	2004	2/yr	2/yr	3/yr	3 per year.
	2005	3/yr			
Output Measures	Year	Projected	Mid-Year	Actual	Notes
Acres of airfield operations property maintained	2001			2,300 ac.	

	2002	2,300	2,300	2,300 ac.	
	2003	2,300 ac.		2,300 ac.	2,300 acres of airfield maintained.
	2004	2,300 ac.	2,300 ac.	2,300 ac.	2,300 acres of airfield maintained.
	2005	2,300 ac.			
Output Measures	Year	Projected	Mid-Year	Actual	Notes
Runway painting (gallons of paint)	2001			3,466	
	2002	4,000	4,100	4,774	
	2003	4,500		4,015	
	2004	5,000	2,400	5,390	5,000 gallons
	2005	5,000			
Output Measures	Year	Projected	Mid-Year	Actual	Notes
Total runway area maintained (sq. fee	et) 2001			5,968,950	
	2002	5,968,950	5,968,950	5,968,950	
	2003	5,968,950		5,968,950	
	2004	5,968,950	5,968,950	5,968,950	
	2005	5,968,950			
Quality Measures	Year	Projected	Mid-Year	Actual	Notes
FAA Certification inspection completed.	2001			Completed	Projected: Pass inspection.
	2002		April 2002	Completed	Projected: Pass inspection.
	2003	see notes		Completed	Projected: Pass inspection.
	2004	see notes		Completed	Inspection is due April 2004.
	2005	see notes			Inspection is due April 2005.
Quality Measures	Year	Projected	Mid-Year	Actual	Notes
Reduction in average daily number of open airfield inspection reports.	2001			6 (est)	Projected: Average of 6 (daily)
	2002	see notes	2 /day	6 (est)	Projected: Receive average of 4 to 6 (daily), with average of one daily remaining open for following day resolution.
	2002	see notes	2 /day	6 (est) 3 daily	to 6 (daily), with average of one daily remaining open for
			2 /day 3 daily	` ,	to 6 (daily), with average of one daily remaining open for following day resolution.  Reduce to average of 3 daily with one remaining open for

Parent Program Strategy: AVIATION OPERATIONS

Department: AVIATION

Service Activity: Double Eagle II

1131000

### Service Activity Purpose and Description

Maintain and repair all city-owned infrastructure at the Double Eagle II Airport, including access roads, runways, taxiways, safety areas, and security fencing. Includes perimeter fencing for 4,400 acres.

Provide support for tenants, and monitor and report on lease activities.

Insure compliance with appropriate FAA regulations.

Our customers include tenants (FBOs, pilots who base their aircraft at DEII, transient aircraft (not based at DEII), the FAA, and the State Aviation Division.

# Changes and Key Initiatives

Continue preventive maintenance crack sealing and pavement rehabilitation of all pavement areas, including taxiways, runways, and ramps to extend the useful life of pavement surfaces.

Implement development projects for the control tower and replacement of Runway 17-35. Complete infrastructure projects in accordance with the approved master plan.

# Input Measure (\$000's)

2002	611	611 AVIATON OPERATING FUND	385
2003	611	611 AVIATON OPERATING FUND	217
2004	611	611 AVIATON OPERATING FUND	339
2005	611	611 AVIATON OPERATING FUND	420

### Strategic Accomplishments

Pass the 5010 Federal inspection in the years it is conducted (every other year. Next inspection slated for FY05.)

Infrastructure Projects to include water, sewer and electricity were started in FY04.

		Mid-Year	Actual	Notes
2001			160	
2002	160	233	200	
2003	225		230	230 based aircraft.
2004	235	235	235	235 based aircraft.
2005	235			
Year	Projected	Mid-Year	Actual	Notes
2001			80000	
2002	80,000	60,000	120,000	Operations for the full year are now projected to be 120,000
2003	103,000	62,500	125,000	103,000 operations (take-offs and landings) per year.
2004	125,000	40,000	125,000	125,000 operations (take-offs and landings) per year.
	2002 2003 2004 2005 <b>Year</b> 2001 2002 2003	2002       160         2003       225         2004       235         2005       235         Year Projected         2001       80,000         2003       103,000	2002       160       233         2003       225         2004       235       235         2005       235         Year Projected Mid-Year         2001       2002       80,000       60,000         2003       103,000       62,500	2002       160       233       200         2003       225       230         2004       235       235       235         2005       235       Actual         Year Projected Mid-Year Actual         2001       80000       80000         2002       80,000       60,000       120,000         2003       103,000       62,500       125,000

Output Measures	Year	Projected	Mid-Year	Actual	Notes
miles of roadway maintained	2001			8	
	2002	8	8 mi.	8	
	2003	8		8	
	2004	8	8	8	
	2005	8			
Output Measures	Year	Projected	Mid-Year	Actual	Notes
square feet of runway and taxiway maintained	2001			1,350,000	
	2002	1,350,000	1,350,000	1,350,000	
	2003	1,350,000		1,350,000	
	2004	1,350,000	1,350,000	1,350,000	
	2005	1,350,000			
Quality Measures	Year	Projected	Mid-Year	Actual	Notes
Completion of the 5010 Federal inspection.	2001			FY02 item	Projected: Pass 5010 Federal inspection.
	2002	see notes	Pending		Actual: Passed both 5010 inspection and courtesy FAA inspection in FY02.
	2003	see notes		FY05 item	Projected: Next 5010 Federal inspection. Inspection done biannually, and is scheduled fo FY05.
	2004	see notes		FY05 item	Next 5010 inspection due 2005
	2005	see notes			

Parent Program Strategy: AVIATION OPERATIONS

Department: AVIATION

**Service Activity: Airport Operations** 

1141000

# Service Activity Purpose and Description

The Division's customers are the nation's air carriers, the traveling public, the Department of Defense (Kirtland Air Force Base) and the Federal Aviation Administration (FAA) and the Transportation Security Administration (TSA). Our task is to provide these users with a safe and secure facility from which to begin and end their traveling experience and a safe and secure working environment for all airport employees. The division includes Airfield Operations, the Airport Communications Center and the Airport ID (Identification) Office. Airfield Operations consists of a Manager and-five Airfield Operations Officers. Airfield Operations is responsible for ensuring the airport's compliance with Federal Aviation Regulations (FAR) Part 139, Certification and Operations: Land Airports Serving Certain Air Carriers. In this capacity they conduct Airfield Inspections reporting discrepancies to Airfield Maintenance for corrective action; issue Notices to Airman (NOTAMs) advising users of conditions on the Airfield; serve as the City's On-Scene-Commander for Aircraft Accidents, In-Flight Aircraft Emergencies, In-Flight Medical Emergencies, Ground Aircraft Emergencies and Bomb threats to aircraft. The Operations Officers conduct Security and Ramp Driver Training to satisfy 139 and 49 CFR Part 1542 requirements. Operations Officers track and record unscheduled aircraft arrivals, gate uses and overnight parking by the airlines to ensure each airline is properly billed. The Airport Communications Center consists of a Supervisor, three Shift Supervisors and 12 Operators who provide 24 hour coverage answering telephone inquires; making airport wide pages; responding to security/maintenance alarms; monitoring airport security cameras and dispatching the Aviation Police Division officers. The Communications Center Supervisor also manages the airport's high security key access program; making, inventorying, issuing and tracking all high security keys used throughout the airport. The Airport ID Office includes a Supervisor and two clerical personnel. The office is responsible for managing the airport security identification (ID)/access program including reviewing/auditing access requests, processing and issuing ID/Access badges.

#### Information Systems:

Manage the Aviation Department's communications and information systems, hardware and software, and provide technical assistance to all users.

### Noise Abatement:

The Noise Abatement Officer coordinates all activities related to the monitoring and abatement of airport noise.

### Changes and Key Initiatives

Conduct the Airport tri-annual mass casualty exercise.

### Input Measure (\$000's)

2002	611	611 AVIATON OPERATING FUND	1,280
2003	611	611 AVIATON OPERATING FUND	1,426
2004	611	611 AVIATON OPERATING FUND	1,737
2005	611	611 AVIATON OPERATING FUND	1,816

# Strategic Accomplishments

--Successfully complete the FAA's FY04 annual Certification Inspection of the Sunport. The inspection includes 20 major areas and 92 sub-areas.

Completed renovation of the Airports Incident Command Center.

-Continued to compile and analyze noise data with new monitoring equipment.

Output Measures	Year	Projected	Mid-Year	Actual	Notes	
Emergency responses required.	2001			365		
	2002	300	191	291		
	2003	280		287		
	2004	260	157	293		

2005 260

Output Measures	Year	Projected	Mid-Year	Actual	Notes
High Security Keys controlled.	2001			5,220	
	2002	5,500	5,500	5,874	
	2003	5,310		6,150	
High Security Keys controlled.	2004	6,300	6,174	6,220	
	2005	6,300			
Output Measures	Year	Projected	Mid-Year	Actual	Notes
Notices To Airman (issued/canceled)	2001			60	
	2002	60	78	75	
	2003	55		93	
	2004	60	84	110	
	2005	60			
Output Measures	Year	Projected	Mid-Year	Actual	Notes
Security/Ramp Driving Trainees	2001			1,950	
	2002	2,000	1,308	2,071	
	2003	2,010		2,104	
	2004	2,000	976	2,212	
	2005	2,000			
Output Measures	Year	Projected	Mid-Year	Actual	Notes
Unscheduled aircraft & gate uses recorded.	2001			1,735	
	2002	1,735	1,274	1,834	
	2003	1,900		2,370	
	2004	1,950	1,426	2,150	
	2005	1,950			
Output Measures	Year	Projected	Mid-Year	Actual	Notes
ID Badges Issued to Individuals	2001			2,800	
	2002			2,871	
	2003	3,000		3,981	
	2004	2,900	3,407	4,137	
	2005	2,900			

Year	Projected	Mid-Year	Actual	Notes
2001			see FY02	completed satisfaction survey.
2002	see notes	April 2002		Quality measure: successful completion.
2003	survey			
Year	Projected	Mid-Year	Actual	Notes
2001			N/A	successfully completed
2002	see notes	Pending		Goal: a completed satisfaction survey.
2003	Pass insp.		Passed	
2004	Pass insp.		Passed	
Year	Projected	Mid-Year	Actual	Notes
2002	1			Runway 1235
2003	2			taxiway
2004	1		Complete	Taxiways
	2001 2002 2003 Year 2001 2002 2003 2004 Year 2002 2003	2001  2002 see notes 2003 survey  Year Projected  2001  2002 see notes 2003 Pass insp. 2004 Pass insp.  Year Projected  2002 1  2003 2	2002 see notes April 2002 2003 survey  Year Projected Mid-Year  2001  2002 see notes Pending 2003 Pass insp. 2004 Pass insp.  Year Projected Mid-Year  2002 1  2003 2	2001 see notes April 2002 2003 survey  Year Projected Mid-Year Actual  2001 N/A  2002 see notes Pending  2003 Pass insp. Passed  2004 Pass insp. Passed  Year Projected Mid-Year Actual  2005 2006 Pass insp. Passed

Parent Program Strategy: AVIATION OPERATIONS

Department: AVIATION

# Service Activity: Building Maintenance

1151000

# Service Activity Purpose and Description

Install, repair, and maintain all systems associated with airport terminal facilities.

Primary customers are airlines, retail concessionaires, and other tenants, such as the Federal Government and the traveling public, including their meeters and greeters.

# Changes and Key Initiatives

Continue to provide a complete range of building maintenance services for the terminal building and other buildings at the airport, as assigned.

Began to implement contracts with outside vendors to evaluate and ascertain maintenance requirements for major airport equipment systems.

### Input Measure (\$000's)

2002	611	611 AVIATON OPERATING FUND	3,952
2003	611	611 AVIATON OPERATING FUND	3,719
2004	611	611 AVIATON OPERATING FUND	4,153
2005	611	611 AVIATON	4,360

### Strategic Accomplishments

Assume building maintenance functions for newly assigned areas of responsibility, such as the Standard Parking Maintenance Facility

Building Maintenance staff is now using the work order system.

Output Measures	Year	Projected	Mid-Year	Actual	Notes
Achieve 10% reduction in call-back work orders for repair maintenance.	2003	10%decline		10% decline	Ten percent reduction
	2004	10%decline		See Notes	Twenty-Five percent reduction over 2003.
	2005	10%decline			
Output Measures	Year	Projected	Mid-Year	Actual	Notes
Average number of work orders completed, per month.	2001				300 per month
	2002	see notes	375	255	300 per month
	2003	300		300	300 per month (estimate)
	2004	375	375	375	375 per month (estimate)
	2005	400			
Output Measures	Year	Projected	Mid-Year	Actual	Notes
total square footage of terminal building maintained	2001				approx. 500,000 sq. ft.

	2002	see notes	500,000sf		approx. 500,000 sq. ft.
	2003	500,000		500,000 sq. ft.	approx. 500,000 sq. ft. in terminal building.
	2004	500,000		500,000 sq. ft.	approx. 500,000 sq. ft. in terminal building.
	2005	500,000			
Quality Measures	Year	Projected	Mid-Year	Actual	Notes
Tenant average rating on the issue of Building Maintenance staff's: Friendliness/ Courtesy to Tenant while completing the work orders.	2001			4.4 of 5	Maintain or improve rating
	2002	see notes	Pending		Maintain or improve rating
	2003	4.4		4.4	Maintain or improve rating
	2004	4.4			A new tenant survey will be developed in late FY05.
	2005	4.4			
Quality Measures	Year	Projected	Mid-Year	Actual	Notes
Tenant average rating on the issue of Building Maintenance staff's: Professionalism (i.e., staff had knowledge required)to complete the work orders.	2001			3.9 of 5	Maintain or improve rating
	2002	see notes	Pending		Maintain or improve rating
	2003	3.9		3.9	Maintain or improve rating
	2004	3.9			A new tenant survey will be developed in late FY05.
	2005	3.9			
Quality Measures	Year	Projected	Mid-Year	Actual	Notes
Tenant average rating on the issue of Building Maintenance staff's: Respecting customers when working in customer areas while completing work orders.	2001			4.1 of 5	Maintain or improve rating
	2002	see notes	Pending		Maintain or improve rating
	2003	4.3		4.3	Maintain or improve rating
	2004	4.3			A new tenant survey will be developed in late FY05.
	2005	4.3			

Quality Measures	Year	Projected	Mid-Year	Actual	Notes
Tenant average rating on the issue of Building Maintenance staff's: Timeliness in Response to work orders.	2001			3.8 of 5	Maintain or improve rating
Tenant survey will be done among different tenant organizations. Responses will be coded into a 5-point scale, as follows: (5'Very Satisfied;4'Satisfied;3'Neither Satisfied Nor Dissatisfied;2'Dissatisfied;1'Very Dissatisfied)					
	2002	see notes	Pending		Maintain or improve rating
	2003	3.8		3.8	Maintain or improve rating
	2004	3.8			A new tenant survey will be developed in late FY05.
	2005	3.8			
Quality Measures	Year	Projected	Mid-Year	Actual	Notes
Tenant average rating on the issue of Building Maintenance staff's: Resolving your question or concern.	2001			3.7 of 5	Maintain or improve rating
	2002	see notes	Pending		Maintain or improve rating
	2003	3.7		3.7	Maintain or improve rating
	2004	3.7			A new tenant survey will be developed in late FY05.
	2005	3.7			

Parent Program Strategy: AVIATION OPERATIONS

Department: AVIATION

# Service Activity: Leased Building Maintenance

1152000

# Service Activity Purpose and Description

Provide funding for the repair, maintenance and utility costs for airport-owned buildings which are leased to airport-related tenants.

### Changes and Key Initiatives

Use components of the Enterprise Asset Management software system to segregate work orders for leased buildings from the work orders for the Terminal Building.

Conduct survey of tenants to rate satisfaction with Building Maintenance services.

Input Measure (\$000's)

2002	611	611 AVIATON OPERATING FUND	105
2003	611	611 AVIATON OPERATING FUND	159
2004	611	611 AVIATON OPERATING FUND	164
2005	611	611 AVIATON OPERATING FUND	219

### Strategic Accomplishments

Continue to provide maintenance activities for current and new space leased at the airport, as per contractual agreement.

Output Measures	Year	Projected	Mid-Year	Actual	Notes
Doument work orders completed for leased buildings.	2003	%of Total		% of Total	To be measured as percent of total work orders. Establish accurate counts using work order system.
	2004	%of Total		95%	To be measured as percent of total work orders. Establish accurate counts using work order system.
	2005	%of Total			
Output Measures	Year	Projected	Mid-Year	Actual	Notes
total square footage maintained	2001				approx. 183,300 sq. ft.
	2002	see notes			approx. 189,000 sq. ft.
total square footage maintained	2003	189,000 sq.ft.		189,000 sq. ft.	approx. 189,000 sq. ft.
	2004	189,000 sq. ft.		189,000 sq. ft.	approx. 189,000 sq. ft.
	2005	189,000 sq. ft.			

Quality Measures	Year	Projected	Mid-Year	Actual	Notes
Fenant average rating on the issue of Building Maintenance staffs: Professionalism (i.e., staff had knowledge required) to complete the work orders.	2001			3.9	inprove ratings
	2002	see notes	Pending		inprove ratings
	2003	3.9		3.9	Maintain 3.9 score or improve ratings
	2004	3.9			A new tenant survey will be developed in late FY05.
	2005	3.9			
Quality Measures	Year	Projected	Mid-Year	Actual	Notes
Tenant average rating on the issue of Building Maintenance staff's: Respecting customers when working in customer areas while completing work orders.	2001			4.1	improve ratings
	2002	see notes	Pending		improve ratings
	2003	4.3		4.3	Maintain 4.3 score or improve ratings
	2004	4.3			A new tenant survey will be developed in late FY05.
	2005	4.3			
Quality Measures	Year	Projected	Mid-Year	Actual	Notes
enant average rating on the issue f Building Maintenance staffs: Fimeliness in Response to work orders.	2001			3.8	improve rating
Fenant survey will be done among different tenant organizations.					
Responses will be coded into a 5-point scale, as follows: (5'Very Satisfied;4'Satisfied;3'Neither Satisfied Nor Dissatisfied;2'Dissatisfied;1'Very Dissatisfied)					
Responses will be coded into 5-point scale, as follows: (5'Very atisfied;4'Satisfied;3'Neither atisfied Nor issatisfied;2'Dissatisfied;1'Very	2002	see notes	Pending		improve rating
Responses will be coded into 5-point scale, as follows: (5'Very atisfied;4'Satisfied;3'Neither atisfied Nor issatisfied;2'Dissatisfied;1'Very	2002	see notes	Pending	3.8	improve rating maintain at previous 3.8 or improve rating
Responses will be coded into 5-point scale, as follows: (5'Very atisfied;4'Satisfied;3'Neither atisfied Nor issatisfied;2'Dissatisfied;1'Very			Pending	3.8	maintain at previous 3.8 or

Quality Measures	Year	Projected	Mid-Year	Actual	Notes
Tenant average rating on the issue of Building Maintenance staff's: Resolving your question or concern.	2001			3.7	improve rating
	2002	see notes	Pending		improve rating
	2003	3.7		3.7	Maintain at 3.7 score or improve rating
	2004	3.7			A new tenant survey will be developed in late FY05.
	2005	3.7			
Quality Measures	Year	Projected	Mid-Year	Actual	Notes
Tenant average rating on the issue of Building Maintenance staff's: Friendliness/ Courtesy to Tenant while completing the work orders.	2001			4.4	inprove ratings
	2002	see notes	Pending		inprove ratings
	2003	4.4		4.4	Maintain 4.4 score or improve ratings
	2004	4.4			A new tenant survey will be developed in late FY05.
	2005	4.4			

Parent Program Strategy: AVIATION OPERATIONS

Department: AVIATION

# Service Activity: Janitorial/Cleaning

1154000

# Service Activity Purpose and Description

Provide janitorial cleaning services for all public areas and Aviation Dept administration offices at the terminal building.

Primary customers are all passengers, visitors, tenants and employees at the Sunport.

# **Changes and Key Initiatives**

Continue to provide janitorial services thoughout the terminal building, to include jetways.

Input Measure (\$000's)

2002	611	611 AVIATON OPERATING FUND	2,345
2003	611	611 AVIATON OPERATING FUND	2,204
2004	611	611 AVIATON OPERATING FUND	2,352
2005	611	611 AVIATON OPERATING FUND	2,493

# Strategic Accomplishments

Continue to provide janitorial services throughout the terminal building and jetways.

Output Measures	Year	Projected	Mid-Year	Actual	Notes
# of times a day elevators cleaned	2001				
	2002	1	2	1	
Cleaning of 15 elevators in terminal (Number of times per day)	2003	Once/day		Once/day	Daily cleaning.
	2004	Once/day		Once/day	Daily cleaning.
	2005	Once/day			
Output Measures	Year	Projected	Mid-Year	Actual	Notes
# of times a day floors cleaned	2001				
	2002	1	2	1	
Cleaning of Floors (number of times per day)	2003	Once/day		Once/day	Daily cleaning.
	2004	Once/day		Once/day	Daily cleaning.
	2005	Once/day			
Output Measures	Year	Projected	Mid-Year	Actual	Notes
Clean eleven (11) escalators in terminal building. (Number of times per day).	2003	Once/day		Once/day	Daily cleaning.
	2004	Once/day		Once/day	Daily cleaning.

Output Measures	Year	Projected	Mid-Year	Actual	Notes
Clean 23 jetbridges. (Number of times per day).	2003	Once/day		Once/day	Daily cleaning.
	2004	Once/day		Once/day	Daily cleaning.
	2005	Once/day			
Quality Measures	Year	Projected	Mid-Year	Actual	Notes
Average rating of Sunport tenants concerning performance of the Aviation Dept, in general. 5'Very Satisfied;4'Satisfied;3'Neither Satisfied Nor Dissatisfied; 2'Dissatisfied;1'Very Dissatisfied)  2002 see notes	2001			4.3 of 5	Projected: extend the survey to deal specifically with custodial services.
	see notes	Pending		Projected: extend the survey to deal specifically with custodial services.	
	2003	4.3		4.3	Maintain 4.3 score or improve score. Projected: extend the survey to deal specifically with custodial services.
	2004	4.3			A new tenant survey will be developed in late FY05.
	2005	4.3			
Quality Measures	Year	Projected	Mid-Year	Actual	Notes
Customer complaint level regarding restroom cleanliness.	2003	new survey		In process	Conduct new survey of customers concerning their perceptions of restroom cleanliness.
	2004	new survey			A new tenant survey will be developed in late FY05.
	2005	new survey			

Parent Program Strategy: AVIATION OPERATIONS

Department: AVIATION

# Service Activity: Parking Structure Maintenance

1155000

### Service Activity Purpose and Description

Provide parking on demand for the traveling public and visitors, tenants, and employees in a well-maintained facility.

Manage the commercial lane at the terminal, including recording entry, exit and dwell time of commercial lane users. Provide the monthly invoicing of commercial lane clients.

### Changes and Key Initiatives

Restripe the surface parking lot. Work to be done by Aviation Department's Parking Division laborers.

Eliminate the sale of monthly parking passes to Aviaiton Employees to allow better parking for the traveling public (500) issued.

Replace failing expansion joints in the parking structure as a capital project.

### Input Measure (\$000's)

2002	611	611 AVIATON OPERATING FUND	1,708
2003	611	611 AVIATON OPERATING FUND	1,338
2004	611	611 AVIATON OPERATING FUND	1,444
2005	611	611 AVIATON OPERATING FUND	1,476

### Strategic Accomplishments

Repaired failing and damaged expansion joints in the Parking Structure. This is an ongoing project for our Maintenance Worker.

Restrict and continue to enforce "no parking zone" on levels three and four of the Parking Structure. This area is within 300 feet of the Terminal Building. The Restriction is periodically imposed by the TSA.

Changed the rate structure to accomodate 5% GGRT.

Output Measures	Year	Projected	Mid-Year	Actual	Notes
Maintain current revenue levels in spite of increased competition from private parking operators in surrounding areas of the airport	2001			\$7.5mm	approx. \$7.75 Million/year in revenue
	2002	see notes		6.0	approx. \$7.75 Million/year in revenue
Maintain viable revenue levels in spite of effects of Sept. 11 and increased competition from private parking operators in surrounding areas of the airport.	2003	\$6.0 M.		5,957,000	approx. \$6.0 Million/year in revenue
Maintain viable revenue levels in spite of increased security measures which do not allow "meters/greeters" past security checkpoint and increased competition from private parking operators in surrounding areas of the airport	2004	\$6.2M	2,697,621	6,454,673.79	
	2005	\$6.7M			

Output Measures	Year	Projected	Mid-Year	Actual	Notes
The average number of short-term parking spaces available to the public, while maintaining revenue stream.	2001			ample spce	Maintain the availability of short-term spaces for the public.
	2002	see notes	ample spc.		Maintain the availability of short-term spaces for the public.
The average number of short-term parking spaces available to the public while maintaining revenue stream.	2003	2,900 sp.		2,900	Maintain the availability of 2,900 short- term spaces for the public.
	2004	2,900 sp.	2,900	2,900	Maintain the availability of 2,900 short- term spaces for the public.
	2005	2,900 sp.			
Output Measures	Year	Projected	Mid-Year	Actual	Notes
Through rate changes, increase the number of vehicles parked overnight in parking facilities	2002 1	1,400		1,250	
Through rate changes, increase the number of vehicles parked overnight in parking facilities.	2003	1,400		1,452	Reach and sustain an average of 1,400 cars parked overnight.
	2004	1,400	1,634	1,773	Reach and sustain an average of 1400 cars parked overnight.
	2005	1,900			
Output Measures	Year	Projected	Mid-Year	Actual	Notes
Through good service, proper staffing and availability of parking spaces increase the number of transactions	2002	1,000,000		900,000	
	2003	1,000,000		866,459	
Through good service, proper staffing and availability of parking spaces increase the number of transactions processed	2004	950,000/yr	378,671	885,320	950,000 transaction per year.
	2005	900,000/yr			
Quality Measures	Year	Projected	Mid-Year	Actual	Notes
Conduct survey of parking customers to determine level of satisfaction with parking services.	2001			FY02 item	Conduct survey specific to parking services.
	2002	see notes	Completed		Conduct survey specific to parking services.
Quality Measures	Year	Projected	Mid-Year	Actual	Notes
Reduce the time which customers must spend searching for a parking space, due to increase of available (former rental car) spaces.	2001			spc. added	Reduce time by use of spaces freed-up for public use during FY02.

	2002	see notes	Ample spc.	Reduce time by use of spaces freed-up for public use during FY02.
				Ample space is available in the parking structure, lessening the time required to find a vacant parking space.
Repeat the survey of parking customers to determine level of satisfaction with parking services.	2003	survey		Conduct survey specific to parking services. (Survey results from late-2002 are available).
	2004	survey		Conduct survey specific to parking services. (Survey results from late-2003 are available).
	2005	survey		

Parent Program Strategy: AVIATION OPERATIONS

Department: AVIATION

# Service Activity: Rental Car Facility

# Service Activity Purpose and Description

To provide maintenance, repair and utilities for the Consolidated Rental Car Customer Service Building and public roadways, and landscaping maintenance for the site.

1158000

Manage a contract for the operations of a shuttle bus program from the rental car facility to the terminal building, as funded by the Customer Facility Charge.

Major clients are the customers of the rental car companies and the rental car companies that operate at the facility.

### Changes and Key Initiatives

Conduct review of Shuttle Bus Management contract to identify possible areas of savings.

Monitor the status of the Alamo/National car company bankruptcy, while analyzing possible effects on the remaining Rental Car Companies and the airport.

### Input Measure (\$000's)

2002	611	611 AVIATON OPERATING FUND	2,996
2003	611	611 AVIATON OPERATING FUND	3,278
2004	611	611 AVIATON OPERATING FUND	3,573
2005	611	611 AVIATON OPERATING FUND	3,711

# Strategic Accomplishments

Monitor the landscape maintenance contract for the areas surrounding the Customer Service Building and Ready Return lots.

Output Measures	Year	Projected	Mid-Year	Actual	Notes
Maintain 4 minute headways for the shuttle bus system.	2001			4 min.	Projected: 4-minute headways.
	2002	see notes	4 min.	4 min.	Projected: 4-minute headways.
Maintain 4 minute headways for the shuttle bus system.	2003	headways		4 min	Projected: 4-minute headways.
	2004	headways	4 min.	4 min.	Projected: 4-minute headways.
	2005	headways			
Output Measures	Year	Projected	Mid-Year	Actual	Notes
Total square footage of facility maintained through contract with custodial firm.	2001			38,000 sf	approx. 23,000 sq. ft. in bldg and approx. 15,000 sq.ft. of outside sidewalks, parking, and landscaped areas maintained. (Total approx. 38,000 sq. ft.)
	2002	see notes	38,000	50,000	approx. 23,000 sq. ft. in bldg and
			,	·	25,000 sq.ft. of sidewalks, parking, landscaping cleaned of litter, etc.

2004 50,000 sq. ft. 50,000 sq. ft. 50,000 sq. ft. 50,000 sq. ft.

2005 50,000 sq. ft.

Quality Measures	Year	Projected	Mid-Year	Actual	Notes
Extend the survey of airport tenants to those in the new facility.	2001			FY02 item	Concerning custodian services in the new facility, achieve average rating of ASatisfied@, or better.
	2002	see notes	Pending		Concerning custodian services in the new facility, achieve average rating of ASatisfied@, or better.
Extend the survey of airport tenants to those in the new facility.	2003	see notes			Concerning custodian services in the new facility, achieve average rating of Satisfied, or better.
	2004	see notes			A new tenant survey will be developed in late FY05.
	2005	see notes			
Quality Measures	Year	Projected	Mid-Year	Actual	Notes
Survey by the Shuttle Bus Contractor to those customers	2001			FY02 item	Concerning shuttle bus
utilizing the Shuttle System.					timeliness, safety and driver customer relations.
utilizing the Shuttle System.	2002	see notes	Done daily		
Survey by the Shuttle Bus Contractor to those customers	2002	see notes	Done daily		customer relations.  Concerning shuttle bus timeliness, safety and driver customer relations. Survey data by month, by question, is available. Over 66% of passengers rate the overall experience of using the RAC as a 8, 9 or 10 on a 10-
Survey by the Shuttle Bus Contractor to those customers utilizing the Shuttle System.			Done daily		customer relations.  Concerning shuttle bus timeliness, safety and driver customer relations. Survey data by month, by question, is available. Over 66% of passengers rate the overall experience of using the RAC as a 8, 9 or 10 on a 10-point scale.  Concerning shuttle bus timeliness, safety and driver customer relations. On-going

Parent Program Strategy: AVIATION OPERATIONS

Department: AVIATION

Service Activity: Airport Police

1161000

# Service Activity Purpose and Description

Provide law enforcement, security and other police services for all customers, tenants and travelling public at the airport. Also includes traffic control at the terminal building, as mandated the Transportation Security Administration.

The primary responsibility is to meet the requirements of the Transportation Security Administration.

These efforts help ensure a safe environment for our traveling public.

# Changes and Key Initiatives

Due to increased security demands as the result of ever changing threats of terrorism, we are studying the need for additional law enforcement officers to ensure that we can adequately deter and/or respond to the threats to the aviation industry that are emerging.

Under tightened TSA guidelines and regulations, provide more adequate coverage at concourses, screening points, ticket counters, baggage claim areas and aircraft operations area.

# Input Measure (\$000's)

2002	611	611 AVIATON OPERATING FUND	2,524
2003	611	611 AVIATON OPERATING FUND	2,753
2004	611	611 AVIATON OPERATING FUND	2,946
2005	611	611 AVIATON OPERATING FUND	3,179

# Strategic Accomplishments

Provide 24-hour coverage of all TSA mandated posts.

Under tightened TSA guidelines and regulations, provided more adequate coverage at concourses, screening points, ticket counters, baggage claim areas and aircraft operations area.

As part of public safety efforts, we initiated a bomb detection unit, with capability for immediate K-9 EOD (Explosive Ordnance Detection) response. It provides continued quick response to ascertain whether suspicious packages and called-in threats are confirmed and allow appropriate actions to be taken to safeguard the public.

Output Measures	Year	Projected	Mid-Year	Actual	Notes
Provide Officer response within 5 minutes of any priority call.	2003	5 min.		5 min.	Meets requirements.
	2004	5 min.		5 min.	Meets requirements.
	2005	5 min.			
Output Measures	Year	Projected	Mid-Year	Actual	Notes
Provide one minute response to any alarm at the security checkpoint.	2003	1 min.		1 min.	Officer posted at checkpoint.
	2004	1 min.		<1 min.	Officer posted at checkpoint.
	2005	<1 min.			

Output Measures	Year	Projected	Mid-Year	Actual	Notes
Reports processed for Automobile related incidents (injury, theft, burglary, towing, etc.)	2001			224	
	2002	260	260	281	
	2003	205	87	177	
	2004	190	36	121	
	2005	110			
Output Measures	Year	Projected	Mid-Year	Actual	Notes
Reports processed for cases involving Controlled Substances or DWI.	2001			17	
	2002	46	24	47	
	2003	50	44	76	
	2004	50	35	73	
	2005	80			
Output Measures	Year	Projected	Mid-Year	Actual	Notes
Reports processed for crimes against people (assault, battery, domestic	2001			23	
disputes, etc.)					
uisputes, etc.)	2002	30	19	29	
aisputes, etc.)	2002 2003	30 22	19 11	29 21	
aisputes, etc.)					
aisputes, etc.)	2003	22	11	21	
Output Measures	2003 2004	22 20	11	21	Notes
Output Measures  Reports processed for property-related crimes (larceny, fraud, criminal	2003 2004 2005	22 20 20	11 8	21 26	Notes
	2003 2004 2005 <b>Year</b>	22 20 20	11 8	21 26 <b>Actual</b>	Notes
Output Measures  Reports processed for property-related crimes (larceny, fraud, criminal	2003 2004 2005 <b>Year</b> 2001	22 20 20 <b>Projected</b>	11 8 <i>Mid-Year</i>	21 26 <b>Actual</b> 225	Notes
Output Measures  Reports processed for property-related crimes (larceny, fraud, criminal	2003 2004 2005 <b>Year</b> 2001	22 20 20 <b>Projected</b>	11 8 <i>Mid-Year</i> 87	21 26 Actual 225 139	Notes

Quality Measures	Year	Projected	Mid-Year	Actual	Notes
Review Comprehensive Security Program as related to FAR107 as approved by the FAA	2001			Completed	meets requirements
	2002	see notes	New regs		meets requirements
					Due to 9/11 events, we are currently working on security directives from TSA.
	2003	see notes		on-going	meets requirements
Review Comprehensive Security Program as related to TSA directives	2004	see notes		on-going	meets requirements.
	2005	see notes			